CADMUS



About Cadmus

Since Employee-1983 owned soci

Employeeowned social good consultancy **37**

Years

Of helping our clients address complex challenges in a highly collaborative environment

Started with 2 Co-

Founders

500+ strong as of 2020

19

locations around the globe



Cadmus Energy Services

Services to meet the changing demands of the energy landscape

Evaluation and market research

Resource planning and integration

Policy, regulation, and programs

Advanced analytics

High performance buildings

Business resilience

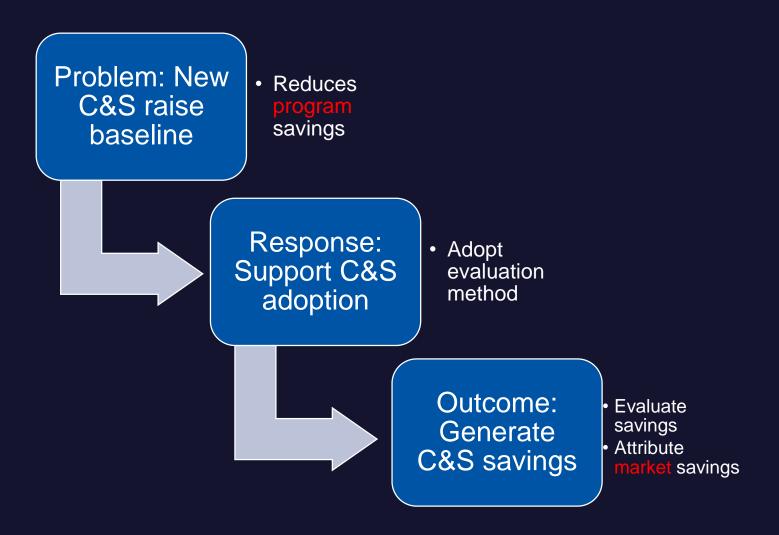
Marketing and outreach



Codes and Standards (C&S) Services

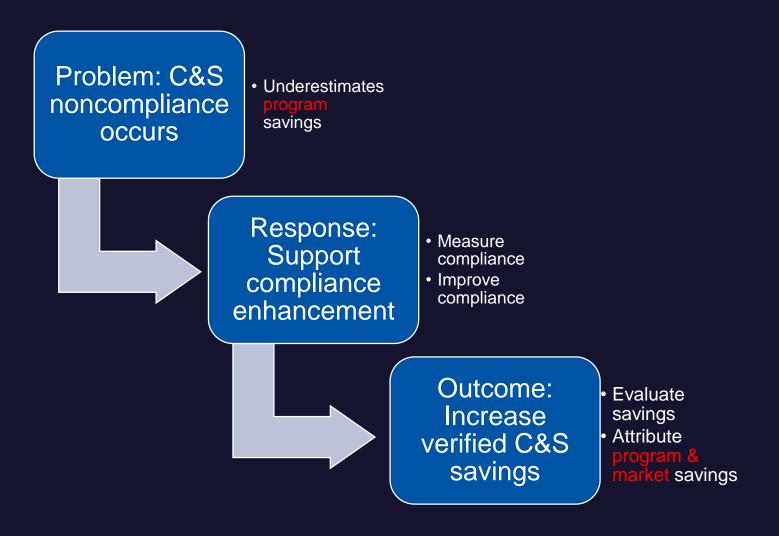
- Clients
 - Utilities, program administrators
 - Regulators
 - Local, state, regional, federal organizations
- Project types
 - Program evaluations
 - Impact
 - Process
 - Compliance studies
 - Policy and program design
- Examples
 - California utilities' statewide Codes and Standards Program (10 years)
 - 21 state code compliance studies
 - BC Hydro North American Code/Standard Program attribution review

Rationale for C&S Advocacy



CADMUS

Rationale for Enhancing Compliance



CADMUS

C&S Program Examples

Development/ adoption advocacy

- California utilities' Codes and Standards Program
- Massachusetts program administrators' program
- Northwest Energy Efficiency Alliance appliance standards

Compliance enhancement

- Massachusetts program administrators' training program
- NYSERDA training, technical assistance program

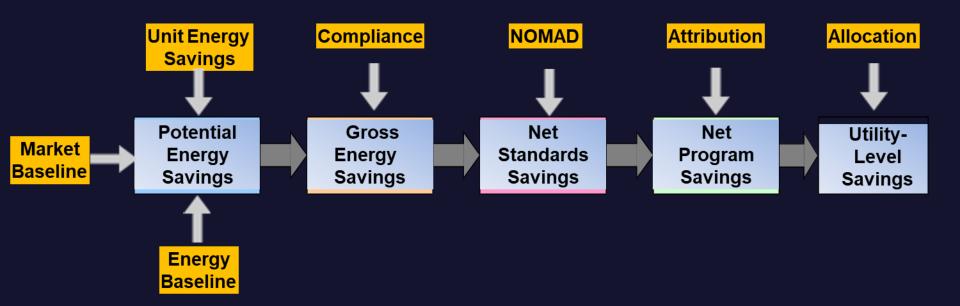
Reach/stretch code adoption

- National Grid Rhode Island
- California utilities

Why Conduct C&S Studies?

| Study Types | Purpose |
|------------------------|---|
| Compliance studies | Provide new-product efficiency baseline |
| Program evaluations | Attribute energy savings |
| Best practice research | Inform program design |

C&S Program Impact Evaluations



- California has most comprehensive method for evaluating savings from supporting adoption
- Massachusetts applies similar logic to evaluate savings from supporting compliance enhancement
- Arizona implements hybrid deemed/quantification approach to credit utilities with partial savings from C&S

Evaluation Method Observations

- Potential savings are much larger for C&S adoption than compliance improvements
 - Adopting standards offers significant savings potential
- Evaluation method parallels usual energy-efficiency evaluation program protocol, but key questions must be answered
 - What policy conflicts exist?
 - How will impacts on future products be treated?
 - What is appropriate baseline?
 - Should impacts be quantified as net or gross?
- Cost and complexity can be tailored
- Comprehensive reference available
 - https://www.bchydro.com/content/dam/BCHydro/customerportal/documents/corporate/regulatory-planning-documents/regulatoryfilings/rra/bch-f20f21-rra.pdf (Appendix CC)
 - Allen.Lee@cadmusgroup.com

Implications for Minnesota

It is the energy policy of the state of Minnesota to achieve annual energy savings equal to 1.5 percent of annual retail energy sales of electricity and natural gas directly ... and indirectly through energy codes and appliance standards... [Next Generation Energy Act of 2007]

Lack of C&S program has consequences

- Increasing baseline reduces voluntary program savings
- Noncompliance understates program savings

C&S program requires statewide perspective

Impacts affect entire markets

Evaluation can be tailored

- Attribution needs attention in net vs. gross assessment
- Evaluation approach should be crafted with program design

CADMUS

Thank You/Q&A

allen.lee@cadmusgroup.com 971 235 6734